

BARBICAN CENTRE BOARD

Wednesday, 18 May 2022

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 18 May 2022 at 11.00 am

Present

Members:

Tom Sleigh (Chair)	Russ Carr (External Member)
Alderman Sir William Russell (Deputy Chairman)	Gerard Grech (External Member)
Munsur Ali	Deputy Ann Holmes
Deputy Randall Anderson	Wendy Mead
Farmida Bi (External Member)	Mark Page (External Member)
Tijs Broeke	Jane Roscoe (External Member)

In Attendance

Officers:

Ben Dunleavy	- Town Clerk's Department
Claire Spencer	- CEO of the Barbican Centre
Sandeep Dwesar	- Barbican Centre
Will Gompertz	- Barbican Centre
Udhay Bhakoo	- Chamberlain's Department
Emma Claridge	- Town Clerk's Department
Matthew Cooper	- Town Clerk's Department
Steve Eddy	- Guildhall School of Music and Drama and Barbican Centre
Jonathon Poyner	- Guildhall School of Music and Drama and Barbican Centre
Gemma Stokley	- Town Clerk's Department
Sarah Wall	- Chamberlain's Department

1. APOLOGIES

Apologies for absence were received from Tobi Ruth Adebekun, Deputy Edward Lord, Wendy Hyde, Deputy Graham Packham, Jens Riegelsberger and Irem Yerdelen.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

None.

3. ORDER OF THE COURT

The Board received the Order of the Court of Common Council dated 20 April 2022 for the Barbican Centre Board.

4. **ELECTION OF A CHAIR**

The Board proceeded to elect a Chair in accordance with Standing Order No. 29. Tom Sleigh, as the only Member expressing their willingness to serve, was therefore duly elected as Chair for the ensuing year and took the Chair.

RESOLVED, that – Tom Sleigh be elected Chair of the Barbican Centre Board for the ensuing year.

5. **ELECTION OF DEPUTY CHAIRS**

The Committee proceeded to elect a Deputy Chairman in accordance with Standing Order No. 30. Alderman Sir William Russell, as the only Member expressing their willingness to serve, was duly elected as Deputy Chairman for the ensuing year.

The Board proceeded to elect a Deputy Chair (External Member) in accordance with a convention adopted by the Board at its meeting on 24 March 2021. The Town Clerk advised that one expression of interest for the role of Deputy Chair (External Member) had been received. Tobi-Ruth Adebekun, as the only Member expressing their willingness to serve, was duly elected as Deputy Chair (External Member) for the ensuing year.

RESOLVED, that – Alderman Sir William Russell and Tobi-Ruth Adebekun be elected as Deputy Chairman and Deputy Chair (External Member) for the ensuing year.

6. **MINUTES**

The public note and non-public summary of the inquorate meeting held on 17 February 2022 were agreed as a correct record.

7. **APPOINTMENT OF SUB-COMMITTEES 2022/23**

The Board considered a report of the Town Clerk concerning the appointment of its various Sub Committees for the ensuing year.

RESOLVED, that – Members:

- Approve the Terms of Reference of the Board's Sub-Committees;
- the Composition of the Board's Sub-Committees;
- Appoint the Membership to the Sub-Committees for the year ensuing as follows:

Finance and Risk Committee of the Barbican Centre Board

Tijs Broeke (Chair)

Tom Sleigh

Alderman Sir William Russell

Randall Anderson

Ann Holmes

Nominations, Effectiveness & Inclusion Committee of the Barbican Centre Board:

Tom Sleigh
Tobi-Ruth Adebukun
Mark Page
Edward Lord
Jane Roscoe
Randall Anderson

8. BOARD EFFECTIVENESS AND GOVERNANCE REPORT - UPDATE

Members received a report of the Town Clerk relative to an update on the Board Effectiveness and Governance Report.

The Chair requested that officers return to the Board with suggestions on how to improve the operations of the Working Groups.

The Deputy Chairman (Elected Members) raised the subject of term limits for Board Chairs. He said that the Lisvane Review had recommended greater autonomy for Boards, and that he felt the current three-year term limit was too short for the Barbican Centre Board. He proposed that the term limit be extended to a four-year one. Members agreed that a four-year term limit would be suitable, as it would align the Board more closely with other arts institutions. It was also proposed that the current Chair be granted a one-year extension to his term limit, so that he could serve a four-year term. A Member said that there were several other recommendations in the Lisvane Review that it would be helpful to consider.

A Member said the rules for quorum should be considered. The Chair requested that officers return with options on this.

RESOLVED, that – Members agree that:

- the term limit for Chairs of the Barbican Centre Board be changed from three years to four years
- the current Chair of the Board be granted an extra year so that they will serve a four-year term
- a wider paper considering changes to the Board's terms of reference be brought back to the Board

9. MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS

Members received a report of the Chief Operating & Financial Officer providing updates from the Barbican Directors on their respective areas.

A Member congratulated the Barbican Centre on winning the Ethical, Responsible and Sustainable Tourism Award at the London Tourism Awards 2022 in March.

RESOLVED, that – the report be received and its contents noted.

10. *CWP PROJECTS AND CAPITAL UPDATE

Members received a report of the Director of Operations and Buildings providing an update on the live projects.

RESOLVED, that – the report be received and its contents noted.

11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

There were no questions.

12. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There was no other business.

13. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

14. NON-PUBLIC BOARD MINUTES

The non-public note of the inquorate meeting held on 17 February 2022 was agreed as a correct record.

15. ARTISTIC PROGRAMMING STRATEGY UPDATE

Members received a report of the Artistic Director providing an update on the Artistic Programming Strategy.

16. DEVELOPMENT UPDATE

Members received a report of the Director of Development providing an update on development.

17. BARBICAN CENTRE - ARTS COUNCIL ENGLAND, BARBICAN NATIONAL PORTFOLIO EXTENSION YEAR 2022/23 AND 2023-26 APPLICATION.

Members received a report of the Artistic Director relative to the Arts Council England National Portfolio extension and applications.

18. EDI AND HR AUDIT UPDATE

Members received a report of the Chief Operating & Financial Officer providing an update on the EDI and HR Audit action plan.

19. BARBICAN BUSINESS PLAN UPDATE

Members received a report of the Chief Operating & Financial Officer providing an update on the Barbican Business Plan.

20. BARBICAN BUSINESS REVIEW

Members received a report of the Chief Operating & Financial Officer providing an update on the Barbican Business Review.

21. BARBICAN RENEWAL - UPDATE

Members received a report of the Chief Operating & Financial Officer providing an update on Barbican Renewal.

22. CUSTOMER SATISFACTION MEASUREMENT - MYSTERY SHOPPER SUMMARY

Members received a report of the Director of Operations and Buildings relative to the measurement of customer satisfaction and the Mystery Shopper Summary.

23. *RISK UPDATE

Members received a report of the Director of Operations and Buildings providing an update on the risk management system at the Barbican Centre.

24. *CONTROVERSIAL RISK UPDATE

Members received a report of the Director of Operations and Buildings providing an update on controversial programming risks.

25. *REPORT OF ACTION TAKEN

Members received a report of the Town Clerk providing an update on decisions taken between meetings.

RESOLVED, that – the report be received and its contents noted.

26. QUESTIONS RELATING TO THE WORK OF THE BOARD

There were no non-public questions.

27. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT

There was no non-public business.

The meeting ended at 1.00 pm

Chairman

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